

SECURING STRONG PARTNERSHIPS IN CARE

**WLGA, ADSS Cymru, Care Forum Wales,
The Registered Nursing Home Association & The UK Home Care
Association
Memorandum of Understanding (February 2009)**

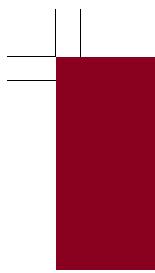


WLGA • CLILC



Leading Social Services
in Wales
Yn arwain
Gwasanaethau Cymdeithasol
yng Nghymru





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INTRODUCTION

1. WLGA, ADSS CYMRU, Care Forum Wales, The Registered Nursing Home Association and the UK Home Care Association have agreed that a Memorandum of Understanding should be agreed between them and issued to all members of all five organisations and to stakeholders such as the Welsh Assembly Government and CSSIW.
2. This Memorandum addresses certain challenges facing the health and social care sector over the next decade. It takes account of the Strategic Guidance issued by Welsh Assembly Government in Fulfilled Lives, Supportive Communities, Designed for Life, and Promoting Partnerships in Care. These documents identify significant challenges for the health and social care sector over the next 10 years.
3. The Memorandum identifies means by which the five participating organisations will examine these challenges, discuss their implications and consider what recommendations could be made to their respective members to ensure that their strategic objectives are attained.
4. A particular aim of the Memorandum is to encourage a strategic, inclusive and consistent approach to service planning at a local level, which results in high quality, cost effective services to meet the needs and aspirations of citizens.
5. This Memorandum marks a significant move towards a new climate of relationships between local government and independent social care providers in Wales.

The Partners

6. **THE WELSH LOCAL GOVERNMENT ASSOCIATION** (WLGA) represents the interests of local government and promotes local democracy in Wales. It represents the 22 local authorities in Wales and the 4 police authorities, 3 fire and rescue authorities and 3 national park authorities are associate members. The WLGA promotes better local government and supports authorities in the development of policies and priorities which will improve public services and democracy.
7. **ADSS CYMRU** is the acknowledged leadership organisation for social services and social care in Wales, working in liaison with key partner organisations to further the social care agenda.
8. **CARE FORUM WALES** is the leading professional association for independent sector care providers in Wales. It represents all categories of social care in all settings, these include domiciliary, residential and day care services for adults and residential services for children.



The CFW mission is to engage and professionally support independent providers, to improve the quality of services and promote the Care Council for Wales workforce development agenda.

9. **THE REGISTERED NURSING HOME ASSOCIATION** is a UK wide representative body for owners of nursing homes, which is very active in Wales. Formed in 1968, it celebrated its Fortieth Anniversary in May 2008. The RNHA works very closely with CSIW, WLGA, SSIA and WAG to promote and further the healthcare services provided to patients in our member homes in Wales.
10. **THE UNITED KINGDOM HOME CARE ASSOCIATION** is the representative professional Association for independent sector providers of domiciliary care services.
11. We acknowledge the help we have had from the Social Services Improvement Agency in agreeing this important Memorandum.
12. **WE RECOGNISE** a context in which:
 - social care is and will be provided by a range of organisations in the statutory, voluntary and private sectors
 - local councils have a responsibility to help shape the provision of social care in their

localities so as best to meet the needs and preferences of all their citizens.

13. **AND THAT** requires maturity in relationships between us, so that we all
 - respect each others' commitment to best outcomes for people in need
 - understand the constraints we are each under
 - recognise growing demands of population change, citizens' expectations, and regulation, the realities of public expenditure restraint and the reality of private and charitable providers needing to operate on a commercial basis
 - identify areas for efficiency and effectiveness improvements in all sectors to maximise the use of available resources and avoid duplication of functions between agencies



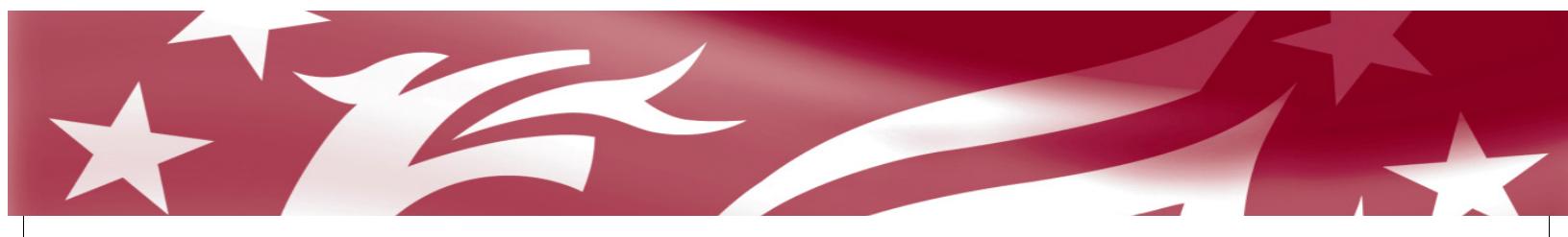
MEETINGS

14. The Leadership of each of the parties to this Memorandum will meet at least three times per annum to discuss the matters to which it appertains. The aim of these meetings will be to promote constructive co-operation between all parties involved in providing care and support services by encouraging ways of working that:
 - promote positive outcomes and good quality care for people using services,
 - promote mutual trust,
 - encourage openness and transparency,
 - result in fair treatment for all parties involved, including care staff, and
 - seek problem solving solutions and their implementation to resolve issues identified.
15. At these meetings, the parties will seek to reach the best possible shared understanding of:
 - population needs and preferences
 - the evidence-base as to best ways of meeting needs
 - our respective priorities and forward plans
 - efficiencies that could be achieved by better working together
- agree a message that will be conveyed to our members, to regulators and to Government.
16. We will be:
 - urging our members throughout Wales to construct Council-area-based mechanisms for regular dialogue between Council commissioners and care-managers and representatives of independent sector providers of social care
 - seeking to construct a mature and realistic context for relationships and engagement between our members across Wales, including means of addressing the sensitive issue of the fixing of fees to be paid for care
 - working together to influence WAG's Guidance on commissioning and procurement/contacting in social care, and to convey to WAG the progress we are making in relationships between our organisations.
17. In doing this we will demonstrate commitment to delivering improved outcomes by working together with and for people who need social care.



COMMUNICATIONS & PARTNERSHIP WORKING

- 18. Regular dialogue between the commissioners and providers of social care locally in Council areas throughout Wales is vital to the healthy development of provision and optimising the meeting of needs and preferences.
- 19. Effective engagement between commissioners and service providers is essential to ensure that strategic plans take account of the independent sector's ability to respond to the demand for services. Service providers need to be aware of the strategic intentions of commissioners and take these into account in their business planning.
- 20. Fulfilled Lives Supportive Communities identifies changes and development in social services in the period up to 2018. It commends the development of local independent sector forums as a good basis for engaging the experience and resources of the independent sector to contribute to more effective, consistent and higher quality services across Wales.
- 21. The Parties to this Memorandum will encourage the establishment of local independent sector forums to facilitate the effective planning and delivery of services. Lack of engagement of a significant number of service providers through representative bodies or other networks will hinder the implementation of change.
- 22. Given that context, and to facilitate this dialogue, Councils should identify the organisation(s) which can evidence the claim to represent the largest number of local care-providers, encourage all providers to join those organisation(s) as the focus through which they will talk with the sector, and convene meetings at least four times a year with them., ensuring a good balance between residential and domiciliary care providers. In turn, provider organisations will encourage local representatives to participate fully in meetings along these lines.
- 23. Such forums appear to work best where the independent sector contribution is supported by a professional officer who can canvas opinion, ensure balance, work on and add to the evidence base, and negotiate within relationships.



COMMISSIONING & CONTRACTING

- 24. Pressure on resources has led to an increase in tensions between commissioners and service providers with regard to the fees paid for the provision of services.
- 25. The local meetings will focus on the parties contributing to shared understandings of needs and preferences of citizens who may require social care and how they are changing and will change:
 - the current shape, quality, adequacy and sustainability of social care provision
 - the evidence-base about how needs are best met
 - the intentions and forward plans of commissioners and providers in terms of how they want to “re-shape” services
 - constraints and demands on all the parties, including, for providers, the availability of suitable labour, buildings and fabric, public expectations, regulatory requirements, cost shifts and trends, demand and take-up; and, for commissioners, the corporate priorities of the Council, the demands and responsibilities it must meet throughout social care and across all its duties, regulatory requirements, public expectations, availability of suitable labour, shifts in need and demand, the funding made available to the Council by WAG (and its underlying assumptions)
 - planned changes which will impact on other parties
- how the parties can work together to re-shape social care locally to deliver better fit with needs and preferences, better value for money, sustainability, and better outcomes for citizens in need individually and collectively.
- 26. Together with compliance with their respective statutory obligations, the contract for service provision is the focal point of the contractor-provider relationship. As a general point of good practice, contracts should be fair and equitable, with a balance of duties, responsibilities and obligations between all parties. The partners to this Memorandum will discuss the form and content of contracts for care services with the aim of promoting mutual trust, drawing on current standing guidance and consumer research findings and recommendations.
- 27. Rational fee-setting is vital to the sustainability and quality of care provision, and to the capacity of the Council to meet its full range of responsibilities and a wide range of needs, as well as to fix an acceptable level of Council Tax. It is essential that the specific issue of fee-setting is on the agenda for those regular local discussions between Council commissioners and independent providers of social care.



COMMISSIONING & CONTRACTING

28. However it is important that these discussions on fees take place in the broader context of building relationships and understanding which we have described, and do not come to dominate and crowd-out that broader remit.
29. The dialogue on paying for care must aim to reach a shared understanding of the whole picture:
- from the provider perspective, how demand and take-up is shifting, how costs are moving (especially for labour, buildings, fabric, and of regulatory requirements), and viability and sustainability in the sector
 - from the commissioner perspective, how the Council wants to re-shape social care provision to best meet changing needs and preferences and deliver best outcomes and value for money, how it will develop and advance its commissioning intentions (including by the reward structure which will reflect those services it wishes to grow and the quality of them), the overall funding available, demands and priorities competing for its resources, WAG expectations and assumptions, regulatory requirements and behavioural changes necessary to achieve the outcomes desired
30. This dialogue will be assisted by the use of the available methodologies. The Toolkit developed for Wales by William Laing and other such models can contribute to understanding of cost trends and pressures for providers. Commissioning strategies, as they are worked-up and agreed by Councils and their key partners, will identify trends in needs and preferences, best ways of meeting needs, achievable system-wide efficiencies, and how the Council wants to re-shape provision. Councils' corporate statements will set out plans, available resources and how priorities will be determined.
31. Dialogue will be built on mutual respect and recognition that no one of these factors/analyses can dominate to the exclusion of others, and that the Council must, first, show that it has consulted carefully, listened to, understood and taken into account the providers' perspective, but, then made rational priority decisions in the total context.
32. Care providers should be encouraged and enabled to make a significant contribution to the development of commissioning strategies. Although the Council ultimately has the democratic mandate and responsibility to decide on priorities and re-shaping, the "intelligence" which providers can bring about needs, preferences, methods, efficiencies, viability and sustainability is of great value.



WORKFORCE

- 33. The 10 year strategy for social services “Fulfilled Lives, Supportive Communities” has significant implications for the workforce. The objectives of continuous service improvement, the development of new and innovative approaches to meeting care needs and the development of intermediate care services will require the delivery of appropriate training to up-skill the workforce. A well-motivated and high quality workforce in the right numbers and with the right balance of skills is vital.
- 34. The Government Actuary’s Department’s projections comparing 2007 with 2018 are that the population over the age of 85 will increase from 70,000 to 93,000, an increase of 33%. As a result there will be a proportionate increase in the demand for social care support. At the same time the working population, from which the social care workforce is drawn, will increase from 1,728,000 to 1,763,000, an increase of 2%. During this period it is expected that the economy of Wales will improve significantly offering better employment prospects, reduced unemployment and increased wealth for its citizens.
- 35. The Parties to this Memorandum will examine the implications of demographic change and service development on workforce requirements and consider what measures need to be put in place to ensure that an adequate and appropriately skilled workforce can be maintained over the next 10 years.
- 36. They will support the local and regional Workforce Development Partnerships as the main vehicle for cooperation in this respect. The partners will consider what measures can be taken to raise the profile of social care and will consult with the Care Council for Wales to ensure that initiatives support their workforce development initiatives.
- 37. The partners will work to promote the Welsh Assembly Governments concept of “one sector, one workforce”.



SIGNED ON BEHALF OF...

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Signed:.....

Date:.....

On behalf of:



Signed:.....

Date:.....

On behalf of:



Signed:.....

Date:.....

On behalf of:



Signed:.....

Date:.....

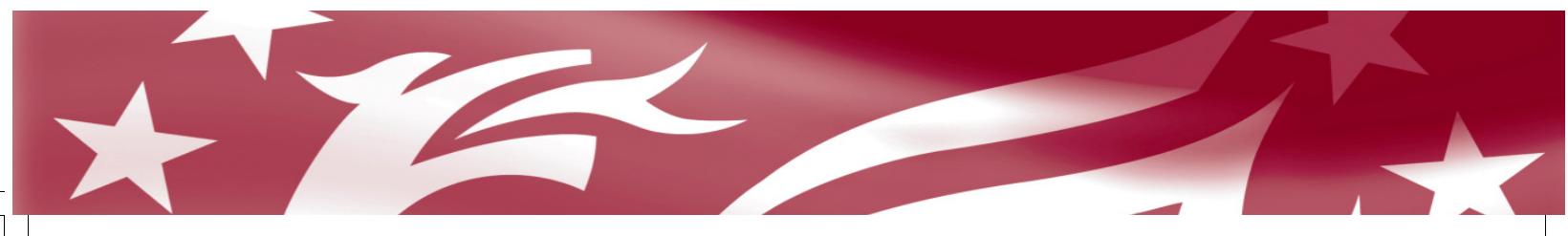
On behalf of:



Signed:.....

Date:.....

On behalf of:





Ar ran:

Llofnod:

Dyddiad:



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Ar ran:

Llofnod:

Dyddiad:



35. Bydd y partïon i'r Memoriaidwym hwn yn archwilio gôblygiadau'r newid demograffeg a datblygiad gwásanachau ar ofynion y gweithlu gan ystyried pa fesurau sydd angen gosod yn eu lle i

Mae rhagamcaniaidau Adran Aectwari'r Llywodraeth sy'n cymhارu 2007 â 2018 yn dangos y bydd y boblogaeth sydd dros 85mlwydd oed yn cynguddu o 70,000 i 93,000, cyngudd o 33%. O għanlyniad b'għad Yna għiġi minnha cyaflat ym'marrha għal-ġewiethi, sy'n un gofal cymdeithasol. Ar yr un pryd b'għad y boblogaeth sy'n qiegħi kien idha u 1,763,000 cynguddu o 1,728,000 i 1,763,000 cyngudd o 2%. Yn ystod y cyfnodek hawn disgwylir y bydd yr ekonomi u ngħix muru yn qwel, n-hażżeen.

33. Mae gan y strategau hynodol a
mlynedd ar gyfer gwasanaethau
Cymdeithasol (Bywydau Bodlon),
Cymunedau Cefnogaol, oblegiaid a
sylweddol o ran y gweithlu. Bydd
angen hylfroeddiant priodol i
ddatblygu sgiiliau'r gweithlu er
mwy'n diwallu'r amcaniwn, sef,
gwellia cyson yn y gwasanaethau,
datblygu ymagweddau newydd
ac arloesol tûag at ddiwallu
anghenion gofal a datblygu
gwasanaethau gofal canolradd.
Mae gweithlu uchel ei ansawdd a
chywir o ran nifer a
chydbywysedd sgiiliau yn
hanfodol.

GWETHLU

36. yn hyd o beth, byddant yn
celfnogi Partneriaethau
Datblygu'r Gwethlu yn lleol a
rhanbarthol fel y prif gyfrwng ar
gyfer cydweliad ymddyriad. Bydd y
fesurau y gellir eu cymryd i goedi
proffil gofal Cymdeithasol, a
byddant yn ymgynghori â
Chyngor Gofal Cymru i sicrhau
bod mentrau yn cefnogi u
mentrau datblygu'r gwethlu.

37. Bydd y partneriaid yn gwethio i
hyrwyddo'r cysyniad
Llywodraeth Cymru'n gweithlu,
sef, un sector, un gweithlu.



COMISIYNU A CHONTRACCIÓN

- | | | | |
|-----|---|------------|--|
| 32. | <p>Dylid annog a galluogi darparwyr
gofal i gyfrannu'n sylweddol at
ddatblygu strategaeithau
comisiynu. Er bod gan y Cyngor y
manadad democratio a'r
cyfrifoldeb yn y pen draw i
galluogi darparwyr i ddilwaliu
aiffurfi, mae'r wybodaeth sy'n
beenderfrynu ar flenenoriatethau ac
anghenion, dewisiaidau, dulliau,
effeithlonrwydd, hyfrydwr a
chynaladwyedd yn wethfawr
iawn.</p> | <p>33.</p> | |
| | <p>Cyd-destun llawn.
Pennderfryniadau rhebymol yn y
darparwyr, cyn gwneud
ar, deall ac ystyried safbwyt y
ymgyngħoħi, n oflaus, gwarando
ddanagos ei fod wedi
yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>34.</p> | |
| | <p>Yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>35.</p> | |
| | <p>Yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>36.</p> | |
| | <p>Yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>37.</p> | |
| | <p>Yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>38.</p> | |
| | <p>Yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>39.</p> | |
| | <p>Yn rhaid i'r Cyngor yn gyntaf
oruchafu ac eithrio erai, a bod
ffactorau/dadanoddiau hyn
cydnabod na all yr un o'r
ei seilio ar barçh cilyddol, ac yn
Bydd unrhyw drafordaeth yn cael
o bennu blenenoriatethau.</p> | <p>40.</p> | |



COMISIYNU A CHONTRACCIÓN

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|---|
| 24. Mae pwysau ar andoddau wedi
arwain at gynydd y partition gydweliethio i
aliffrifio gofal cymdeithasol
llleo! er mwyn iddo gydweddau'n
well! gydag anghenion a
ariann, cynaladwyedd, a gwel!
dewisiadau, gwel! gwertch am
cannlyniau ar gyfer dinasyddion
rhwymedigaeithau statudol
priodol, y cytundeb ar gyfer
darparu gwasanaeth yw
canolbwyt y berthynas rhwng y
controctwr a'r darparwr. Fel
cymffredinol o arfer dda,
achos cymffredinol hwn yn trafod
i'r Memoriaid Ynadon Ymddyb
ffurf a chynwys y cytundebau
ganllawiau presennol a
cymddyddiried, a thyndu ar
gyda'r nod o hyrwyddo
ar gyfer gwasanaethau gofal
bwriadu a blaengylluniau
comisiynywyr a darparwyr yn
nhhermau'r ffrodd y manen nhw
am "aiffurffio" gwasanaethau
y llafrur addas, adeiladau a
deunyddiau, disgwyliaadau'r
cyhoedd, gofyniion rheoleiddiol,
costau a thueddiadau sy'n
newid, ac, o safbwyt
newid, a safbwyt y darparwyr:
comisiynywyr: blaenorri aethau
a'r galw ac i holl
i ddylletswyddau sydd rhaid
rheoleiddiol, disgwyliaadau'r
cyhoedd, y llafur sydd ar gael, y
newid i'r galw ac anghenion, a'r
cylid sydd ar gael i'r Cyngor gan
LCC (a'i rhagdybiaethau
newidiadau cynlluniedig a fydd
cysylltiedig) |
| 25. Bydd y cyfarfodedd lleol yn
angheniun a dewisiadau
cyfraniu at gyd-ddealltwriath o
canolobwytio ar y partition sy'n
gofal cymdeithasol, a'r ffrodd y
dinasyddion a fydd o bosib angen
angheniu a dewiadau
dewisiadau i ddilwali anghenion
y saill dystiolaeth sy'n nodir
gofal cymdeithasol ar hy'n o bryd
chynaladwyedd y ddarpariataeth
ffurf, ansawdd, digonolwyd a
ffrodd orau i ddilwali anghenion
nhhermau'r ffrodd y manen nhw
am "aiffurffio" gwasanaethau
y llafrur addas, adeiladau a
deunyddiau, disgwyliaadau'r
cyhoedd, gofyniion rheoleiddiol,
costau a thueddiadau sy'n
newid, ac, o safbwyt
newid, a safbwyt y darparwyr:
comisiynywyr a darparwyr yn
nhhermau'r ffrodd y manen nhw
am "aiffurffio" gwasanaethau
y llafrur addas, adeiladau a
deunyddiau, disgwyliaadau'r
cyhoedd, gofyniion rheoleiddiol,
costau a thueddiadau sy'n
newid, ac, o safbwyt
newid, a safbwyt y darparwyr:
comisiynywyr: blaenorri aethau
a'r galw ac i holl
i ddylletswyddau sydd rhaid
rheoleiddiol, disgwyliaadau'r
cyhoedd, y llafur sydd ar gael, y
newid i'r galw ac anghenion, a'r
cylid sydd ar gael i'r Cyngor gan
LCC (a'i rhagdybiaethau
newidiadau cynlluniedig a fydd
cysylltiedig) |
| 26. Ynghyd â chydymffurfio â'u
cannlyniau ar gyfer dinasyddion
rhwymedigaeithau statudol
priodol, y cytundeb ar gyfer
darparu gwasanaeth yw
canolbwyt y berthynas rhwng y
controctwr a'r darparwr. Fel
cymffredinol o arfer dda,
achos cymffredinol hwn yn trafod
i'r Memoriaid Ynadon Ymddyb
ffurf a chynwys y cytundebau
ganllawiau presennol a
cymddyddiried, a thyndu ar
gyda'r nod o hyrwyddo
ar gyfer gwasanaethau gofal
bwriadu a blaengylluniau
comisiynywyr a darparwyr yn
nhhermau'r ffrodd y manen nhw
am "aiffurffio" gwasanaethau
y llafrur addas, adeiladau a
deunyddiau, disgwyliaadau'r
cyhoedd, gofyniion rheoleiddiol,
costau a thueddiadau sy'n
newid, ac, o safbwyt
newid, a safbwyt y darparwyr:
comisiynywyr: blaenorri aethau
a'r galw ac i holl
i ddylletswyddau sydd rhaid
rheoleiddiol, disgwyliaadau'r
cyhoedd, y llafur sydd ar gael, y
newid i'r galw ac anghenion, a'r
cylid sydd ar gael i'r Cyngor gan
LCC (a'i rhagdybiaethau
newidiadau cynlluniedig a fydd
cysylltiedig) |
| 27. Mae goso'd ffrioedd rhesymol yn
hanfodol i gynaladwyedd ac
ansawdd y gwasanaeth a
ddarperir, a gallu'r Cyngor i
gwardd â'i amrediad llawn o
gyfrifoldebau ac ystod eang o
anheneiniol, yn ogyystal a goso'd
lefel derbyniol o Dret y
Cyngor. Mae'n hanfodol bod y
mater Penodol o osod ffrioedd yn
destun trafod ar agendau'r
trafod aethau lleol rheolaidd
rhwng comisiynywyr y Cyngor a
darpwyrrwr gorfal cymdeithasol
annibynnol. |



- | | |
|--|---|
| 18. Mae trafodaeithau rheolaidd gyntaf i'w gwasanaethau'n effeithiol. Bydd ynglunio a chyflawnwi
gyntaf i'w gwasanaethau'n effeithiol. Mae'r fath ffroymau yn
ymddyngos eu bod nhw'n
y muddanwgos eu bod nhw'n
y sector annibynol yn derbyn
gweithio orau pan fod cyfraniad
cefnogaeth swyddog proffesiynol
sy'n medru datgan barn, sicrhau
cymdbyssedd, gweithio ar, ac
ychwanegu at y sain dystiolaeth a
thrafod telerau o fewn
perthnasau. | 19. Mae cysylltiadau effeithiol
rhwng y comisiynywyr a
lleroi yn ardalodd y Cyngor
darparwy'r gwasanaethau
difyfyd ymgysylltiaid ar ran nifer o
ddarparwy'r gwasanaethau drwy
gyffrif cynrychioliadol neu
rwydweithiau erai llawn
rhwystror newid.
20. Mae Brywydau Bodlon Cymunedau
Cefnogaol yn nodi newidiadau a
datblygiadau'r gwasanaethau
cymedithau'r gwasanaethau
2018. Y mae'n cymeradwyo
llawn mewni cyfarfod y dd
cynrychiolwr leol i gyfrannog i'n
gwasanaethau yn annoedd
tro, bydd mudiadau sy'n darparu
darparwy'r gofal cartref. Yn eu
sicrhau cydbyssedd da rhwng
pedair gwylt y flwyddyn, felly'n
threfnu cyfarfod y dd
yn trafod gyda'r sector, a
canolbwynt i'r ffrodd y byddant
mudiad(au) hynny fel
annog pob darparwr i ymuno â'r
fwyaf o ddarparwy'r gofal lleol,
nhw'n medru cynrychioli'r nifer
(au) sydd â thystiolaeth eu bod
dylai Cynghorau enw'r r mudiad
hwylos trafodaeithau o'r fath,
Wrth ystyried y cyd-destun, a
21. Mae Brywydau Bodlon Cymunedau
datblygiadau'r gwasanaethau
annibynol lleol fel sail dda ar
gyfer ymgysylltu profiadau ac
adnoddau'r sector annibynol i
gyfrannu at wasanaethau mwy
effeithiol, rheolaidd ac o
ansawd uchel ledled Cymru.
er mwyn hwylos, modd o
fforymau sector annibynol lleol
hwn yn annog camau i sefydlu
Brydd Y partition i'r Memorandwm |
|--|---|

CYFATHREBU A GWELTHIO Mewn PARTNERIAETH



CYFARFOD Y DD



12. CYDNA BYDDWN Y CYD-destun:

- | | |
|-----|--|
| 11. | Rydym yn cydnabod y cymorth a gwasom gan Asianataeth Gwella wrth gyfleoedd ar y Memorandwm gwasanethau Gymdethasol a physig hwn. |
| 10. | CYMDEITHAS GOFAL CARTREF |
| 9. | COFRESTRIDIG YW CORFF CYMDEITHAS CARTREFI NYRSIO |
| 8. | GWALES CYMRU |
| 7. | CYMDEITHAS GOFAL CARTREF |
| 6. | GWALES CYMRU |
| 5. | CYMDEITHAS GOFAL CARTREF |
| 4. | GWALES CYMRU |
| 3. | CYMDEITHAS GOFAL CARTREF |
| 2. | GWALES CYMRU |
| 1. | CYMDEITHAS GOFAL CARTREF |



Y PARTNERAID

- | | | | | | | | | | | | |
|----|----------------------------|----------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| 1. | GOFAL CYMRU, CYMDEITHAS | CARTREFI NYRSIO | WLGAA, ADS CYMRU, FFORWM | GOFAL CYMRU, CYMDEITHAS | CARTREFI NYRSIO | WLGAA, ADS CYMRU, FFORWM | GOFAL CYMRU, CYMDEITHAS | CARTREFI NYRSIO | WLGAA, ADS CYMRU, FFORWM | GOFAL CYMRU, CYMDEITHAS | CARTREFI NYRSIO |
| 2. | Mae'r Memorandwm hwn yn | rhannaddeliad megesi Llywodraeth | aetholadau'r Pum mudiad a'r |
| 3. | Mae'r Memorandwm yn nodi'r | Cymunedau Cefnogaol, Cyngiliun | Cymunedau Bwydau Boddon, | Cymunedau Bwydau Boddon, | Des, a Hyrwyddo Partneraethau | Yn y Mae's Gofal. Mae'r | dogfenau hy'n yn nodi'r heriau | sylweddol sy'n wnebu'r sektor | iechyd a gofal cymdeithasol dros | y deneg mlynedd nesaf. | y deneg mlynedd nesaf. |
| 4. | Un o amcanion Penodol Y | hamcanion strategol. | goblygiadau ac ystyried pa | arwain at wasanaethau cost | gyrlawni u | i'w haelodau periodol er mwyn | argymhellion y gelir eu cynnig | sicularu eu bod yn cyflawni'u |
| 5. | Mae'r Memorandwm hwn yn | dinasyddio. | FFORWM GOFAL CYMRU YW'R | gymedithasol yng Nghymru | cymedithasol yng Nghymru |
| 6. | Mae CYMRU | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth | gyhoeddwyd gan Llywodraeth |
| 7. | ADS CYMRU YW'R mudiad | gyhoeddus a democratioeth. | gyhoeddus a blenoraiatechau a fydd |
| 8. | FFORWM GOFAL CYMRU YW'R | ymhelellach. | agendau gofal cymdeithasol |

CYFLWYNIAID

CYSWLTH

Cymdeithas Llywodraeth Leol Cymru

Caerdydd

Rhodfa Drake

CF10 4LG

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Cymdeithas Llywodraeth Leol Cymru

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Cyhoeddwyd: Chwefror 2009

Hawlfraint: Cymdeithas Llywodraeth Leol Cymru/ADS Cymru



Memorandwm Cyd- ddealltwriatheth rhywng WLGA, Cymedithas Cyfarwyddwyr Gwasanaethau Cymedithasol Cymru, Ffurwm Gofal Cymru, Cymedithas Cartrefi Nyrsio Cofrestradig a Chymedithas Gofal Cartref y DU (Chwefror 2009)

MEITHRIIN PARTNERIAETHAU CADARN YN Y MAES GOFAL